



#### Technology

Organizing stuff to do stuff

W. Brian Arthur:

The orchestration of phenomena to our use

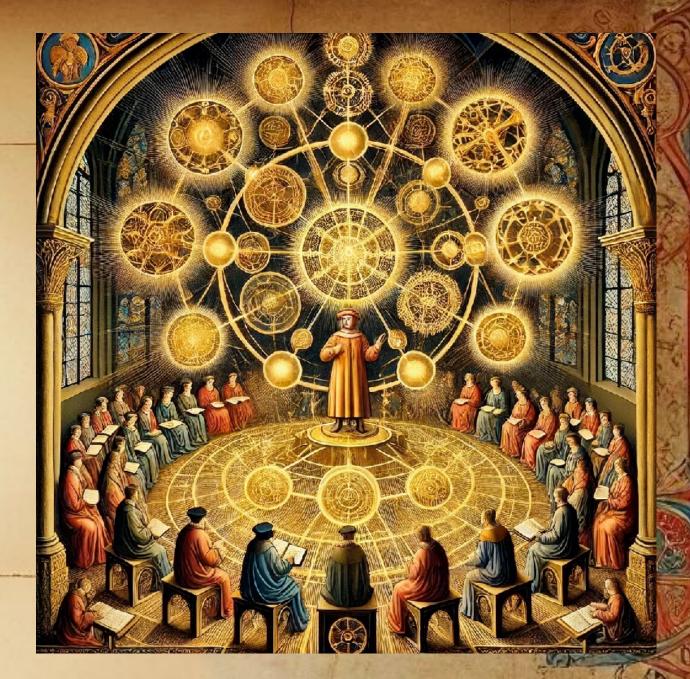
Arthur, W. B. (2009). The Nature of Technology: What it is and how it evolves. Free Press.







Democracies are technologies



stuff organized to do stuff

## ONLY MATIERS





Adjacent possibles and path constraints

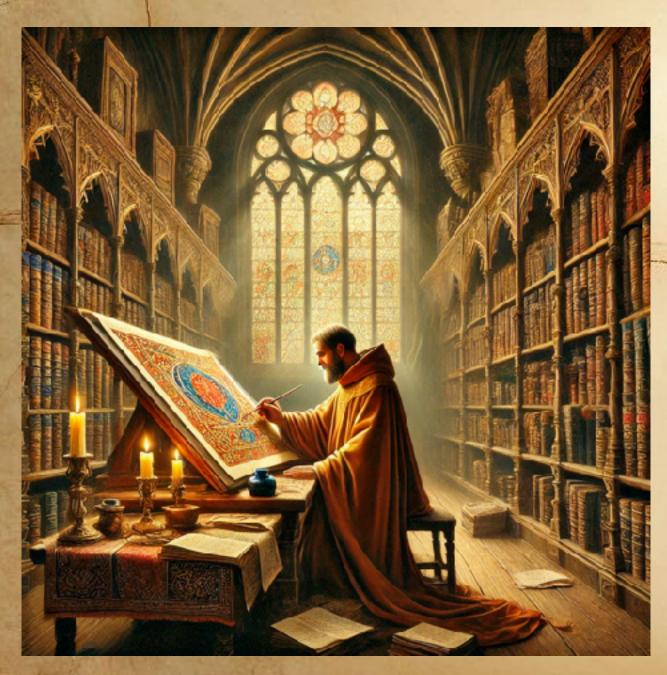
# We are parts of them and they are parts of us





Each use of a technology is also a technology

humans as parts of the organization of stuff

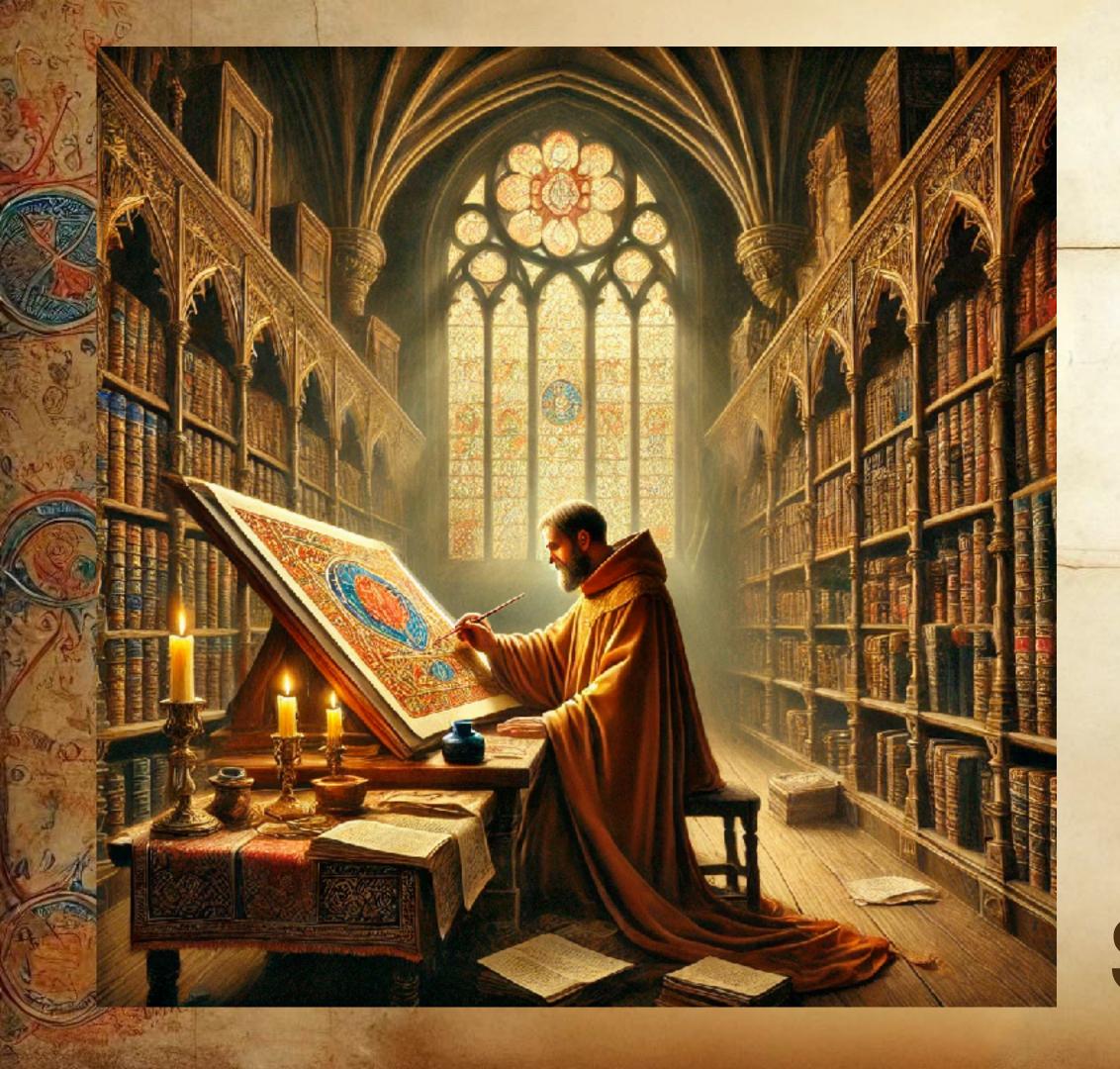


VS.



humans as organizers of stuff (usually both)

### hard technique



VS.



soft technique





## Monkeys' Paws and Faustian Bargains



